THURSDAY, JUNE 27, 2002

6:00 p.m. – 7:00 p.m.  
**RECEPTION**
Harvard Faculty Club, Reading Room (First Floor)
20 Quincy Street, Cambridge

7:00 p.m. – 9:30 p.m.  
**DINNER**
Harvard Faculty Club, Library (Second Floor)

**WELCOME**

**SPECIAL GUEST**
Joseph Nye, Dean, John F. Kennedy School of Government

**ANTHRAX: A RESPONSE STRATEGY FOR A REAL BIO-TERRORIST THREAT**
Charles Vidich, Manager of Environmental Compliance for the Northeast Area, U.S Postal Service and Incident Commander for its Unified Command Center in Washington, D.C. during the Fall 2001 anthrax crisis

**QUESTION AND ANSWER SESSION**
CONTINENTAL BREAKFAST
Sheraton Commander Hotel, George Washington Ballroom
16 Garden Street, Cambridge

REORGANIZING FOR HOMELAND SECURITY
Stimulus remarks by Ashton Carter, Ford Foundation Professor of Science and International Affairs, Kennedy School of Government and Richard Swensen, Director of the Office of Commonwealth Security, Massachusetts

- Does the President’s Department of Homeland Security plan propose the right configuration of agencies?
- What political and operational challenges will the Department of Homeland Security face as it becomes operational?
- What concerns do state and local governments have regarding the creation of the Department of Homeland Security?
- Will the implementation of a new Department of Homeland Security change the ways in which federal, state, and local officials think and prepare for acts of terrorism?
- What can be done to improve the collection, analysis, and dissemination of intelligence on homeland security?

Background Readings (Attached):
- Ashton B. Carter, “Roles for the White House and the New Department,” Testimony before the Committee on Government Affairs, United States Senate, June 26, 2002
- “A Question of Implementation,” The Washington Post, June 7, 2002

RADIOLOGICAL AND NUCLEAR WEAPONS: THREAT, VULNERABILITY, AND PREVENTION
Stimulus remarks by Graham Allison, Douglas Dillon Professor of Government, Kennedy School of Government and James Walsh, Executive Director of the Managing the Atom Project and Research Fellow, Belfer Center for Science and International Affairs, Kennedy School of Government

- How likely is an attack with a radiological or nuclear weapon? Is the threat growing? What are the greatest existing vulnerabilities?
- What are the existing preventive policies? What policies and resources need to be put in place? What obstacles stand in the way of making this happen?
**Background Readings (Tab 7):**


12:15 p.m. - 1:30 p.m.

**WORKING LUNCH: PUBLIC PERCEPTIONS OF RISK**

Presentation by **Robert Blendon**, Roger Irving Lee Professor of Health Policy and Management, Harvard School of Public Health

**Background Readings (Tab 8):**


1:30 p.m. - 1:45 p.m.

**BREAK**

1:45 p.m. - 3:15 p.m.

**PSYCHOLOGICAL CONSEQUENCES OF TERRORISM**

Stimulus remarks by **Anand Pandya**, Assistant Clinical Professor of Psychiatry at New York University’s School of Medicine and Co-Founder of Disaster Psychiatry Outreach and **Susan Hamilton**, Associate, Disaster Mental Health Services, American Red Cross

- What is unique about a disaster mental health plan for a WMD attack?
- What types of planning, training, and implementation should be considered in developing such a plan? What roles do various professionals play in influencing public behavior?
- What are the implications for domestic preparedness?

**Background Readings (Tab 9):**

- Robyn Pangi. “After the Attack: The Psychological Consequences of Terrorism,” June 2002
3:15 p.m. – 3:30 p.m.  BREAK

3:30 p.m. - 5:00 p.m.  MANAGING GROUP BEHAVIOR IN A CRISIS
Stimulus remarks by Ronald Perry, Professor of Public Affairs, Arizona State University and Member of the Arizona State Domestic Preparedness Task Force and Howard Husock, Director of the Kennedy School Case Program

- How should public officials think about the task of shaping citizen actions in an emergency?
- What should they do both before and during an emergency to assure appropriate public response? What can be done to correct a disadvantageous course of action?

*Background Readings (Tab 10):*
- Kennedy School of Government Case Program. “Safe But Annoyed: The Hurricane Floyd Evacuation in Florida,” 2002
- Thomas A. Glass and Monica Schoch-Spana. “Bioterrorism and the People: How to Vaccinate a City Against Panic,” *Clinical Infectious Diseases*, 2002;34 (January 15)

7:05 p.m.  BOSTON RED SOX vs. ATLANTA BRAVES  or  FREE NIGHT
Fenway Park, 4 Yawkey Way, Boston

**SATURDAY JUNE 29, 2002**

8:30 a.m. - 9:00 a.m.  CONTINENTAL BREAKFAST
Sheraton Commander Hotel, George Washington Ballroom
16 Garden Street, Cambridge

9:00 a.m. - 10:30 a.m.  THE PRIVATE SECTOR AND DOMESTIC PREPAREDNESS
Stimulus remarks by George Vradenburg, Strategic Advisor for AOL Time Warner and Marshall Carter, Adjunct Lecturer in Public Policy and Senior Fellow with the Center for Business and Government, Kennedy School of Government and Former Chairman and CEO of State Street Bank and Trust Company

- What role does the public sector expect the private sector to play in domestic preparedness? What should the government do to encourage private sector involvement?
- How does the private sector get integrated into domestic preparedness programs? What are the potential barriers and obstacles that might hinder collaboration?
**Background Readings (Tab 11):**


10:30 a.m. - 10:45 a.m. **BREAK**

10:45 a.m. - 12:15 p.m. **ACROSS LOCAL BORDERS: REGIONAL COORDINATION**

Stimulus remarks by John Sullivan, Sergeant, Emergency Operations Bureau, Los Angeles Sheriff’s Department and Sal Sirabella, Deputy Mayor of Pittsburgh

- How are jurisdictions approaching regional coordination for domestic preparedness? In the absence of a formal structure, how are jurisdictions coordinating their efforts?
- What are the needs and challenges facing regional coordination? Are there existing best practices? Can they be diffused to all jurisdictions?

**Background Readings (Tab 12):**

- “Pennsylvania Regional Working Group 13” and “Southwestern Pennsylvania Mutual Aid and Cooperation Agreement”

12:15 p.m. **BUFFET LUNCH**